

## **CMANC Annual Winter Meeting**

SeaportvsAirport...What'stheDifference?





**January 16, 2020** 



# The busiest commercial airport in Los Angeles in the 1930's was... ...The Port of Los Angeles







#### Wilmington Catalina Airline

1931-1942; 38,000 flights; 200,000; passengers; zero accidents or injuries



• Deregulation/Rate "Freedom" • Price Reduction • Cost Cutting • Transportation as a Commodity • Consolidation • Technology & Efficiencies of Scale • Infrastructure Tries to Catch Up • Growth & Escalating Demand • Rinse & Repeat...







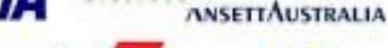


























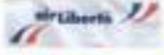








































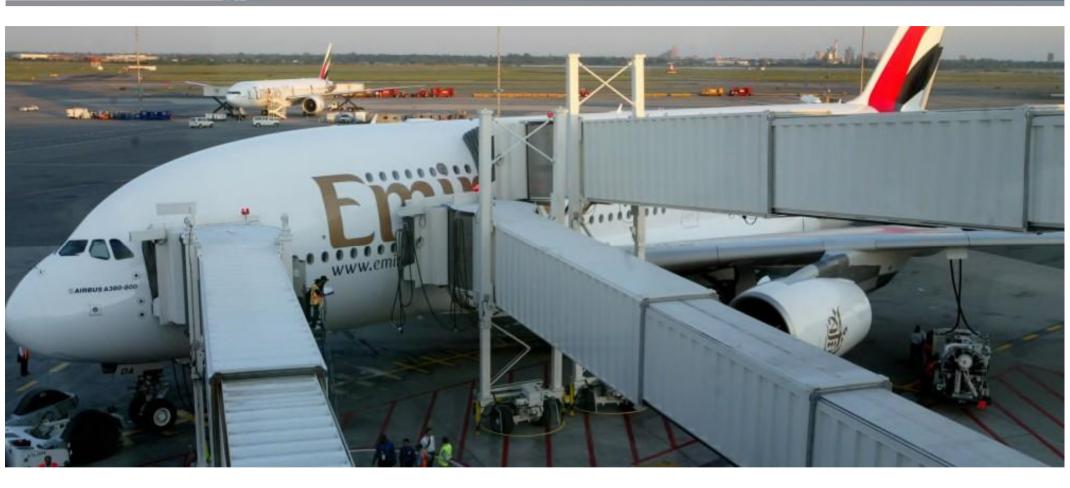




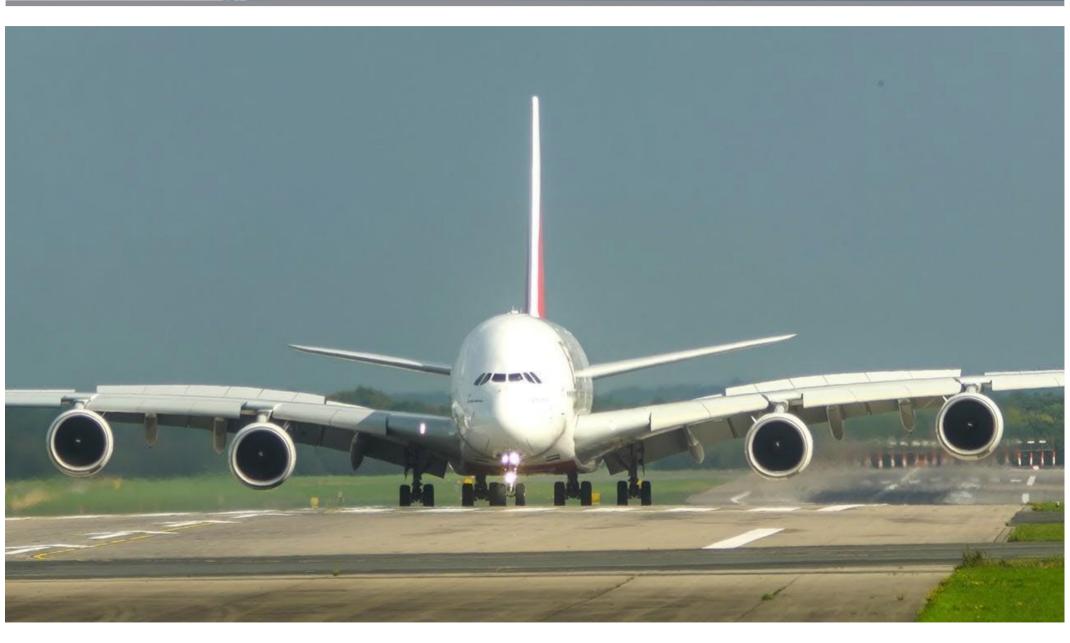
















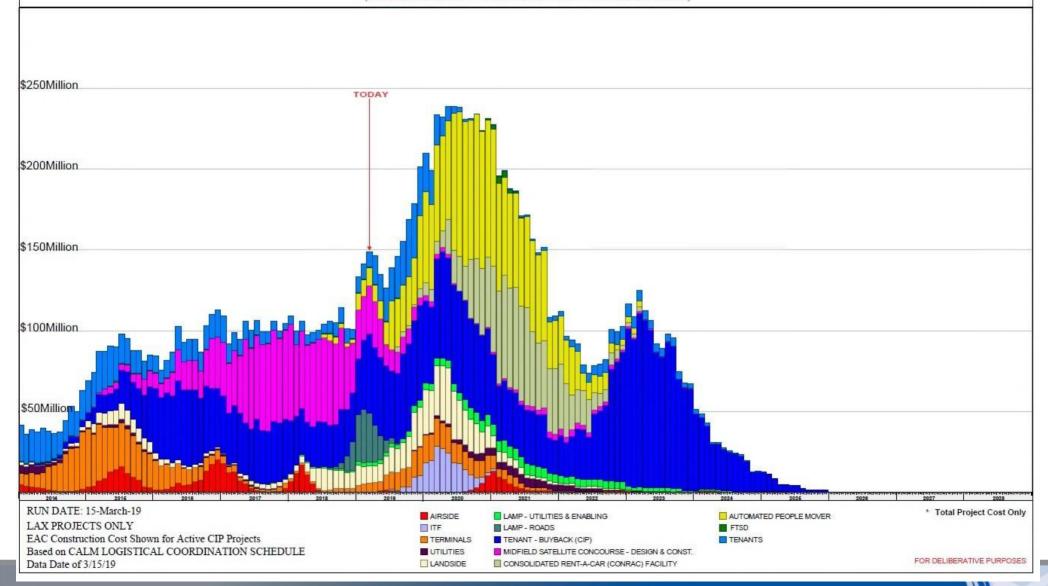


#### LAX PLANNING & DEVELOPMENT GROUP

LAX MONTHLY HISTOGRAM: PER DEFINED BELL CURVE DISTRIBUTION BASED ON CONSTRUCTION COST - MARCH 2019

C.A.L.M.

(INTERNAL DRAFT: FOR PLANNING PURPOSES ONLY)











## STAR ALLIANCE























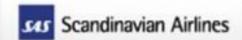




























































































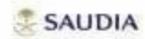














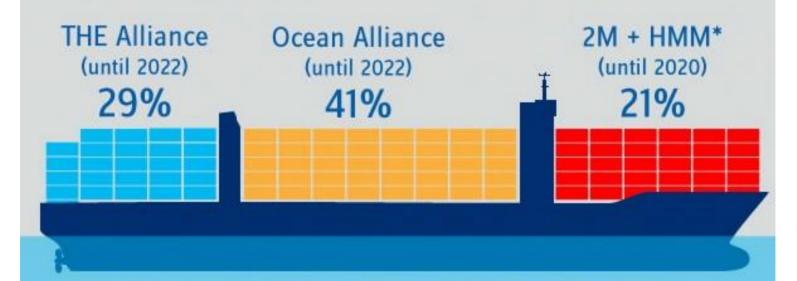






## Ocean Alliance to dominate trans-Pacific trade

New alliances take effect in late April



\* Original 2M deal between Maersk and MSC in place to 2025. Final 2M + HMM network yet to be announced

Source: Alphaliner



# Container-line consolidation has failed to increase

## freight rates

in International Shipping News 13/01/2020 The start of a new year is prime time to reflect upon not just the prior year, but the longer-term journey. In the container-shipping sector, a central question is. With all of the ownership consolidation and alliances, has the

industry been able to charge more over time to move a container from port A to port B? The answer is no. Mergers may have cut liner costs, but they we yet to provide pricing power.











## Container Shipping: Ship Sizes Keep Increasing Despite Stagnant Volume Growth



Global growth in container volumes has picked up slightly in the second quarter of the year, with growth in the first quarter.



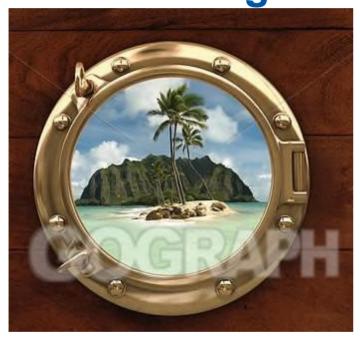
### SeaportvsAirport...theDifferenceis...



## SeaportvsAirport...theDifferenceis... ...notasgreatasyoumightthink!



SeaportvsAirport...theDifferenceis...
...notasgreatasyoumightthink!





Sameworld...slightlydifferentwindow.



### **Best Wishes for Smooth Sailing in 2020!**





## **Los Angeles World Airports**